PROPOSED FINANCIAL PLAN + 2020 BUDGET

Chief Administrative Officer Presentation



October 28, 2019

Presented By:
Kevin Scoble
Chief Administrative Officer

Strategic Framework



Aligning Budget with Council Direction

- Budget and Taxation Guiding Principles
  - Services and Service Levels Inventory
- 2018-2021 Corporate Business Plan – updated March 2019
- Prioritized Capital Recommendations
- Utility Fiscal Policy
- Municipal Fees and Charges

Economic Environment

- Municipal Price Index (MPI) – forecasted at 3.1% for 2020
- Assessment growth from new construction – forecasted at 1.5%
- Historical tax increases in St. Albert

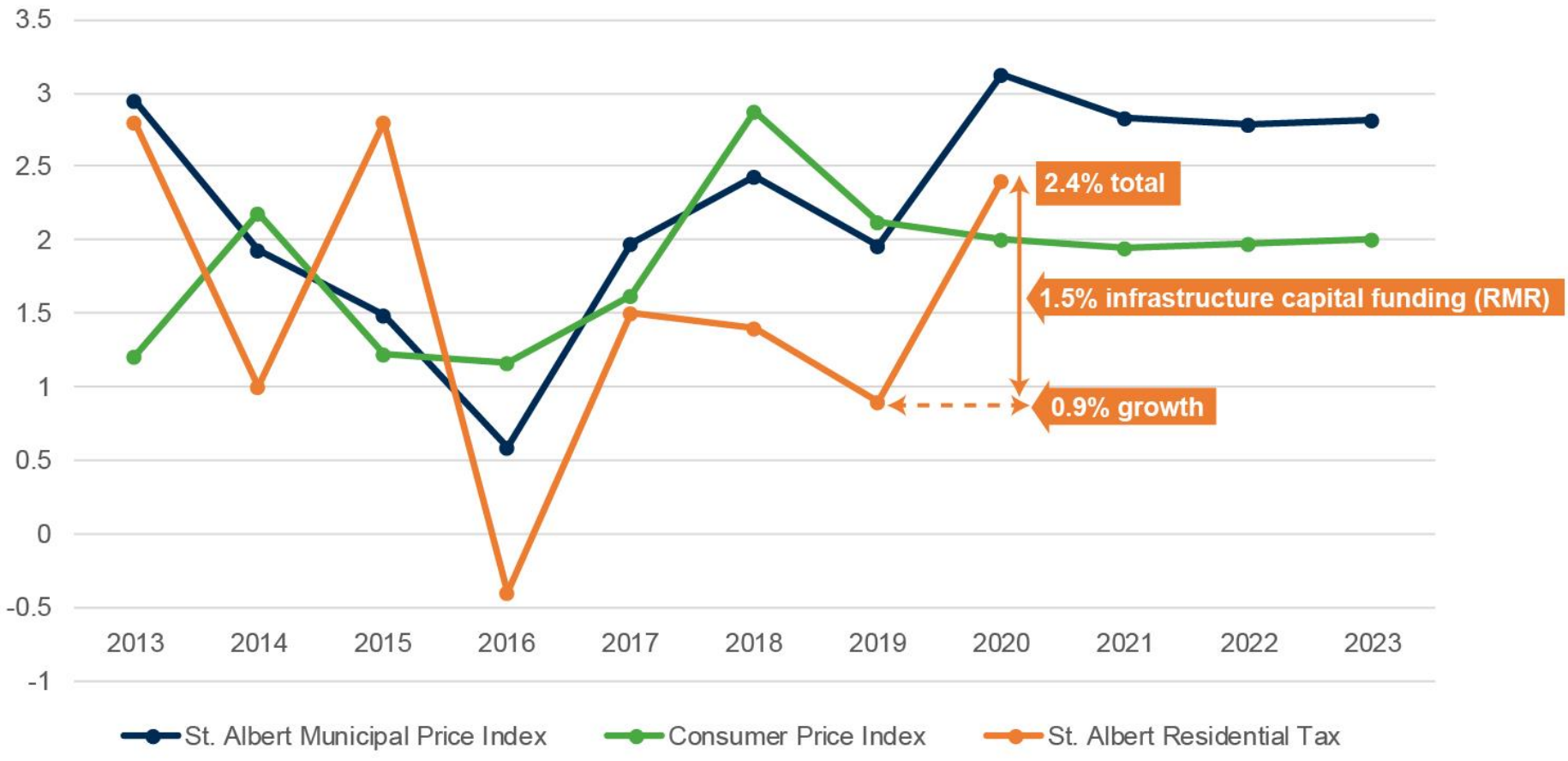
Historical Tax Increase History

Tax Year	Average Residential Muni Tax Increase	Average Non-Residential Muni Tax Increase
2020P	2.4% (.9% Growth + 1.5% RMR)	2.4% (.9% Growth + 1.5% RMR)
2019	0.9%	1.0%
2018	1.4%	2.3%
2017	1.5%	2.3%
2016	(0.4%)	1.5%
2015	2.8%	3.1%
2014	1.0%	1.2%
2013	2.8%	3.0%

Source: Assessment Dept. - Previous Tax Rate Bylaw presentations to Council.

MPI vs. CPI vs. Residential Tax Increases

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Additional Economic Factors

- 10-Year Municipal Growth Capital Plan
  - City to reduce our reliance on government grants
  - Anticipated expiry of Municipal Sustainability Initiative
- Shortfall in funding for new capital projects
  - Find ways to fund new infrastructure
- Analysis of Provincial Budget released Oct 24th

Budget Focus

- Maintaining delivery of existing services and service levels
- Advancing Council Priorities, strategic and emerging initiatives
- Optimizing services and service delivery to meet community needs
- Long-term sustainability – social, fiscal, environmental

Service Categories



Planning & Economic Development



Corporate Financing



Administration - Governance & Corporate Management



Public Works



Police Services



Engineering Services



Culture Services



Fire Services



Environmental Sustainability



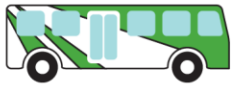
Outside Agencies



Community & Social Development Services



Recreation & Parks



Transit Services

Base Business Cases

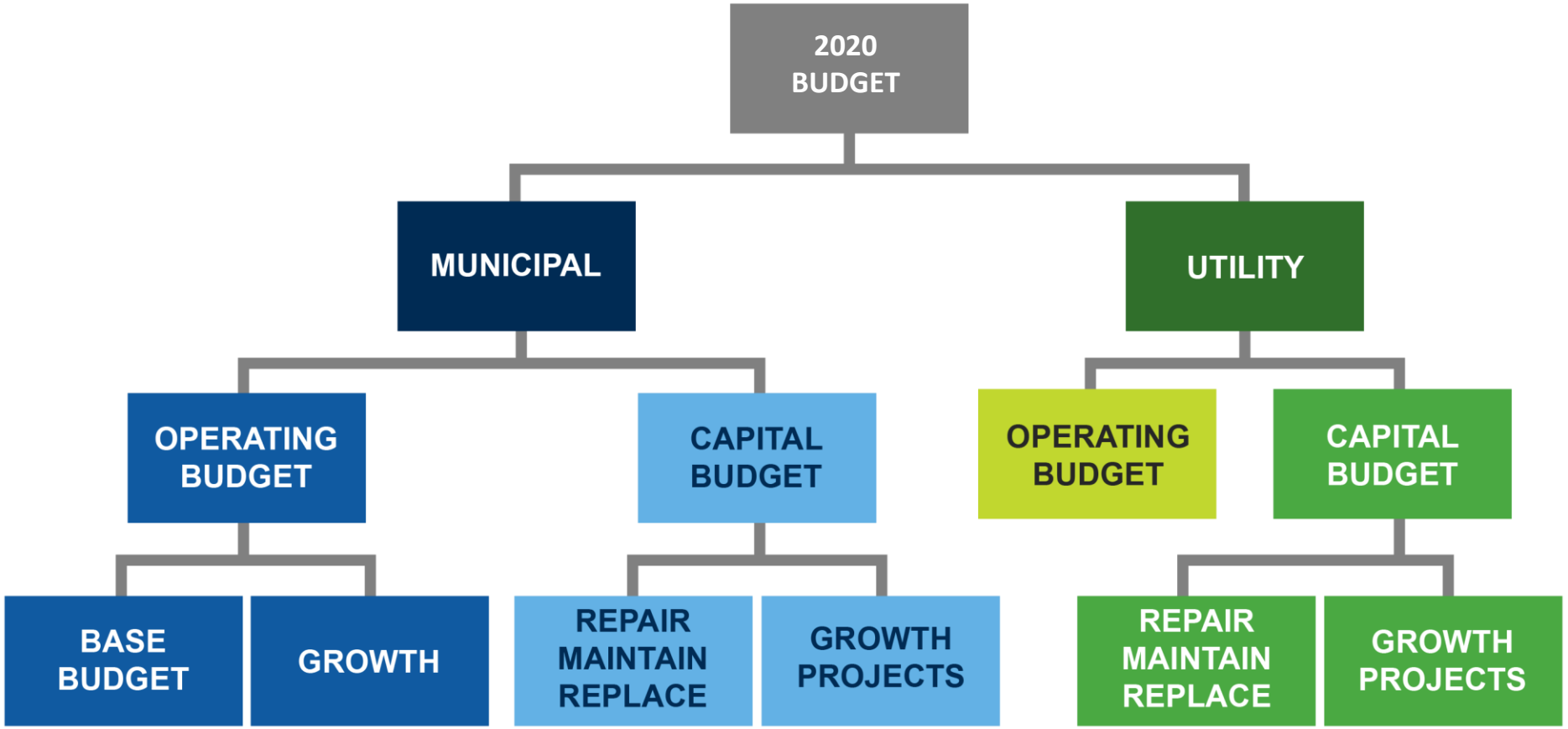
- System Upgrades and Licenses
- GIS Emergency Services Support
- Edmonton Global
- HR Coop Student

Growth Business Cases - Optimizing Services and Advancing Priorities

- Emergency Services Personnel
- HR Security and Access Enhancements
- Income Supplement for Residents in Need
- Smart City Public Engagement
- Council Chambers AV Support
- Internal OH & S
- Corporate Procurement Software

Budget Overview

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2020 Proposed Municipal Budget

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OPERATING BUDGET

2.4%
INCREASE

1.5%
Infrastructure Capital Funding (RMR)

0.9%
Maintain Services

MAINTAIN SERVICES

4
Base Business Cases ($0.4M)

GROWTH

7
Business Cases ($1.5M)

CAPITAL BUDGET

REPAIR MAINTAIN REPLACE

29
Projects ($39.6M)

GROWTH

16
Projects ($53.9M)

Proposed Municipal Budget Forecast

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Summary			
	2019 Budget $'000's	2020 Budget $'000's	Variance $'000's
Total Budgeted Revenue	$56,347	$58,667	$2,320
Total Budgeted Expenses	$161,849	$166,700	($4,851)
Net Budget	$105,502	$108,033	($2,531)
Assessment Growth	-	$1,700	($1,700)
Tax Levy	$105,502	$109,733	($4,231)

Proposed Tax Dollars At Work

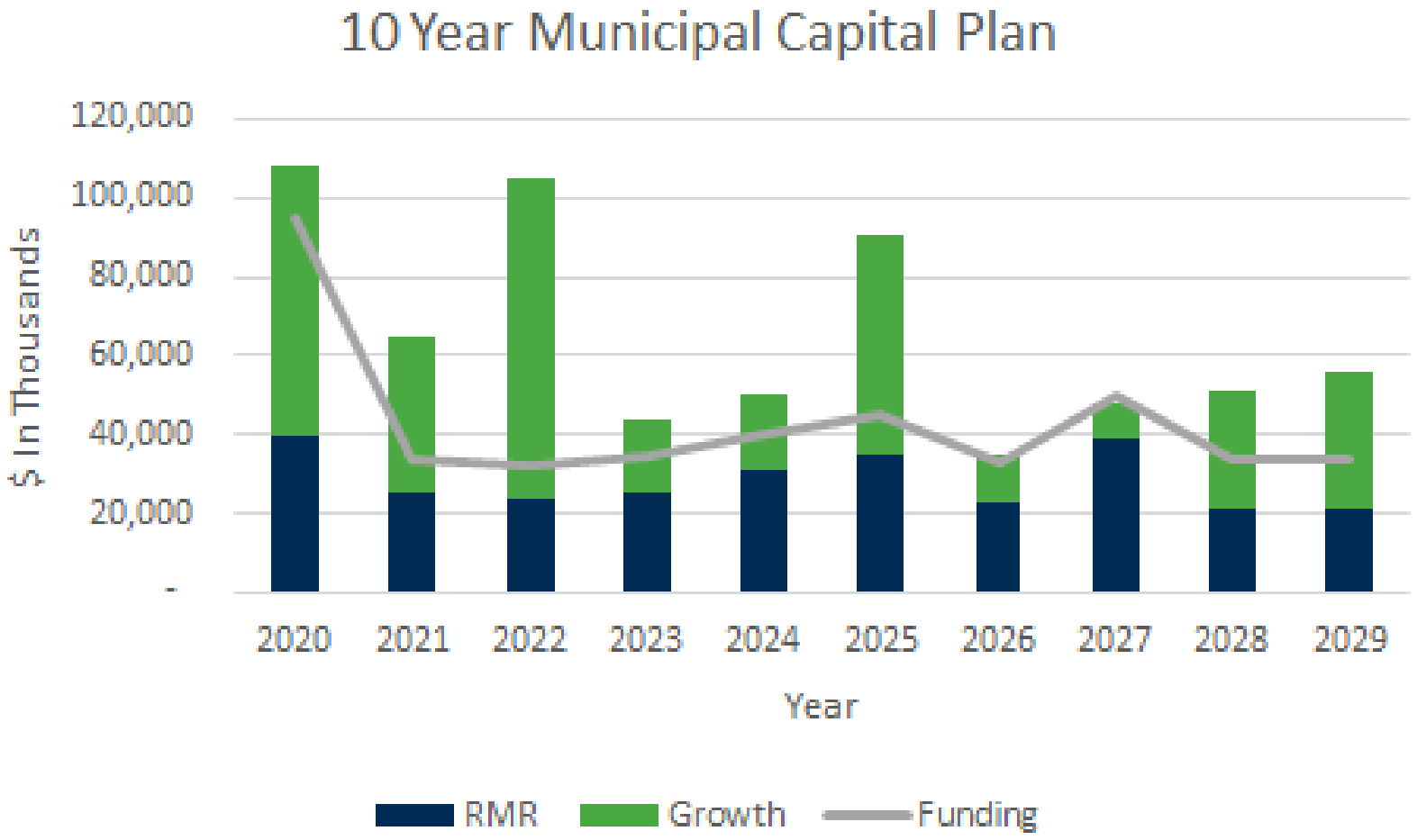
- A house assessed at $450,000 will pay $3,695 annually ($308 per month) in municipal tax.



** Excludes Provincial Education Levy, Homeland Housing Levy and utility charges. Figures are a forecast of the 2020 taxes, based on a 2.1% tax increase.*

Capital Plan Overview

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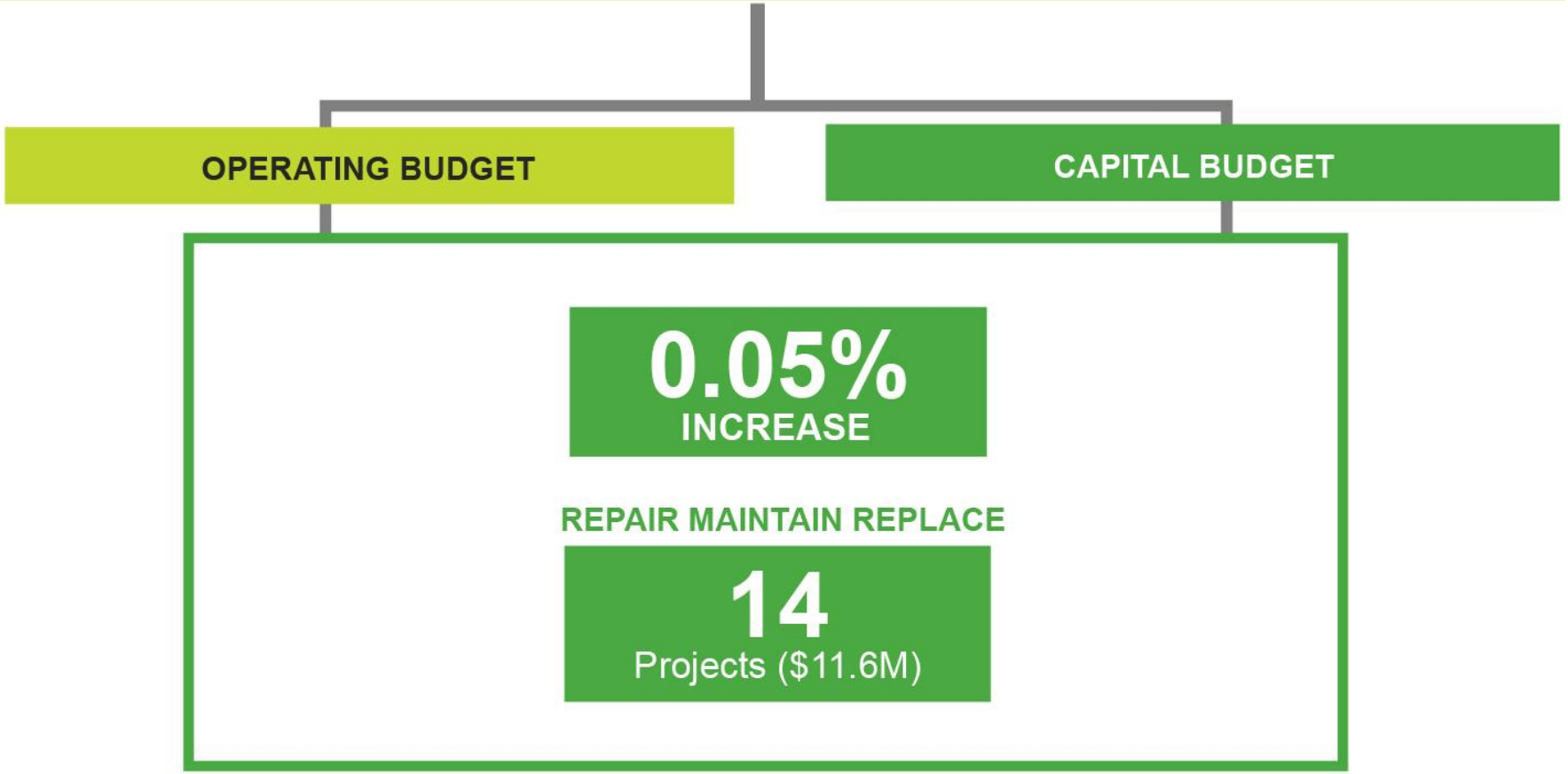
2020 Municipal Capital Recommendation

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 Civic Facilities	 Historical/Cultural	 Land & Land Improvements	 Master Plan, Studies & Other
$36.3M	$0.0M	$0.1M	$2.8M
 Mobile & Other Equipment	 Parks & Trails	 Roads & Other Engineered Structures	TOTAL $93.5M 45 projects
$9.4M	$3.9M	$41.0M	

2020 Proposed Utility Budget

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2020 Proposed Utility Rates

- The preliminary 2020 Utility monthly rate is $133.37, a 0.05% increase from 2019.

Utility Rates	2019 Approved	2020 Proposed
Water Rates	$ 43.05	$ 41.18
Waste Water Rates	$ 42.97	$ 44.37
Stormwater Rates	$ 16.11	$ 16.11
Solid Waste Rates	$ 31.18	$ 31.71
Total	$ 133.31	$ 133.37

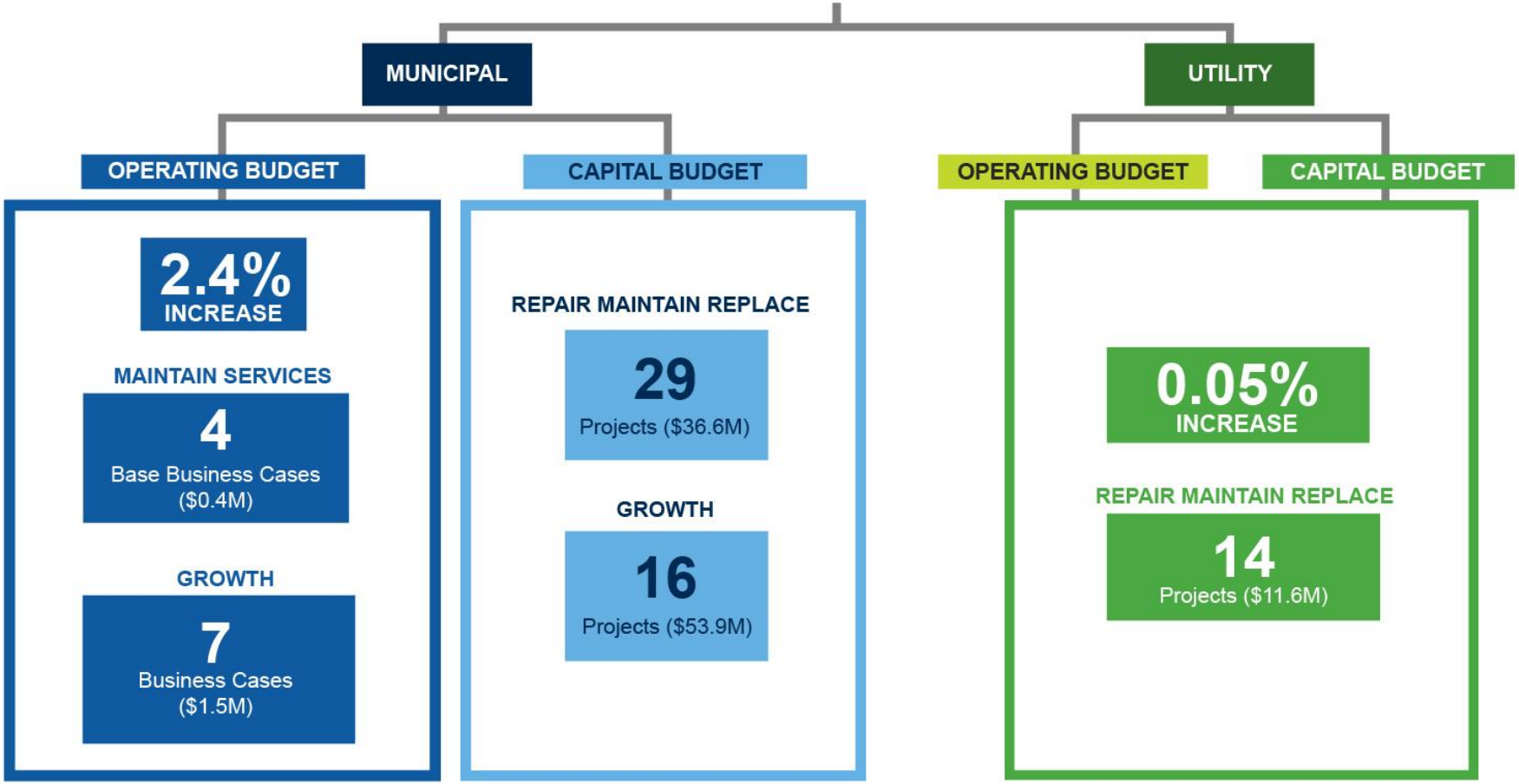
2020 Utility Capital Budget - $11.6M

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Water Infrastructure	Wastewater Infrastructure	Stormwater Infrastructure	Solid Waste Infrastructure	TOTAL
$2.1M	$4.1M	$5.3M	$0.1M	$11.6M
				14 projects

Proposed 2020 Budget Overview

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Budget Deliberation Process – Key Dates

Date	Activity
October 29, 2019	Release of the budget to the public
October 29 to November 12, 2019	NEW TOOL: Online platform to engage with residents – Have Your Say!
November 7, 14, 21, 26 and 28, 2019	Presentation and Deliberations of Operating and Capital Budget. Meetings are open to the public.
December 16, 2019	Target approval of Utility and Municipal Operating Budget, Utility Rates, Bylaws and Capital